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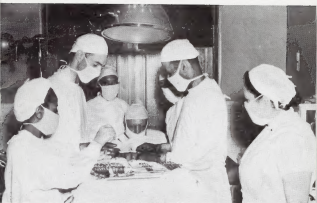
THE COMMUNITY HOSPITAL

ANNUAL REPORT, YEAR ENDING DEC. 31, 1943



Operated by THE BOOKER T. WASHINGTON
COMMUNITY HOSPITAL ASSOCIATION, INC.

132 - 134 WEST KINNEY STREET
NEWARK, NEW JERSEY



A HOSPITAL FOR THE COMMUNITY, supported and controlled by members of the community. Its active staff is made up almost entirely of Negro doctors and nurses. Its consulting staff consists of leading white and Negro physicians of the vicinity and nearby cities. Community Hospital is owned and operated by the Booker T. Washington Association, a non-profit organization, incorporated under the laws of New Jersey.

COMMUNITY HOSPITAL is fully approved by The American College of Surgeons. It is a member of The American Hospital Association, The New Jersey Hospital Association, and a participating member of The Welfare Federation of Newark, and of The Hospital Council, Inc.

ANNUAL REPORT

For the year ending December, 1943

Published by the Board of Trustees

Board of Trustees

Rev. James C. Nelson.....	President
George D. Corrin.....	Vice-President
Rev. A. L. Davis.....	Treasurer
Colston Woody.....	Secretary

TERM EXPIRES 1944

Arthur Andrews	Frank I. Liveright
Leslie Ferguson	Mrs. R. F. Milburn
G. M. Fennell	A. C. Williams
Colston Woody	

TERM EXPIRES 1945

Mrs. Jane Baras	Mrs. Grace Goodwine
Mrs. Edna Dasher	Rev. J. C. Nelson
Mrs. Martha Davis	H. M. Nesbitt
John M. Stout	

TERM EXPIRES 1946

George D. Corrin	Laurence E. Falls
A. L. Davis	Mrs. L. E. Falls
T. W. Dushley	William R. Jackson

STANDING COMMITTEES

FINANCE

Frank I. Liveright
George D. Corrin
A. L. Davis
J. C. Nelson
Bravell Nesbitt

MEMBERSHIP

George D. Corrin
A. L. Davis
Leslie Ferguson
Mrs. Edna Dasher
Mrs. Martha Davis

HOUSE

Mrs. Grace Goodwine
A. C. Williams
John M. Stout
Mrs. R. F. Milburn
Mrs. L. E. Falls

BUILDING AND GROUNDS

A. Andrews
Laurence E. Falls
John M. Stout
A. C. Williams

NOMINATING

Bravell Nesbitt
Lagan McWilson
A. Andrews

EXECUTIVE

J. C. Nelson
George D. Corrin
Frank I. Liveright
Rev. A. L. Davis
Bravell Nesbitt
A. Andrews
Mrs. Grace Goodwine

Annual Report of the Superintendent

Never before in its history has Community Hospital been challenged to render the service it provides at present. The year 1943 opened with increased burdens which have been lightened by the loyalty and devotion of a splendid group of workers, both professional and lay. It closed, leaving with us the conviction that hospitals like ours will continue with undiminished service during the coming year by virtue of hard work, careful planning and an unprecedented degree of sympathy, forbearance and support from the Board of Trustees, the Professional Staff, co-workers and, above all, the community in general.

The year 1943, the second year during which the hospital has operated under wartime conditions, will go down as one of the best in our history. 438 patients were admitted during the year, 197 to the wards and 111 to private and 130 to semi-private rooms. Of these 175 were Surgical and 263 Medical. 59 were maternity cases. There were no maternal deaths.

The total patient days for the year were 5,481 against 5,686 the year before, a decrease of 205 hospital days. The greatest increase in patient days was in private and semi-private patients. (The average days stay per patient was 12 compared with 14 days in 1942, a decrease of two in the average stay of each patient.)

There were 175 major and minor operations performed during the year and no surgical operative deaths, which shows that skill and technique prevailed in the careful handling of these patients. Many of them were very difficult cases. The physicians consulted freely during the year and our Consulting Staff responded at all hours to give advice.

THE X-RAY examinations during the year numbered 302. A modern x-ray and fluoroscope machine was installed during the year. We look forward to a Roentgenological Service which will meet the demands of the most exacting physicians.

In addition to this modern equipment, the entire department has been renovated and centrally located in one unit. With this modern x-ray and also with our shock-proof portable x-ray apparatus to examine fractures at the bedside before and after they are reduced and encased in plaster or other splints, the department is enabled to care for all types of x-ray examinations.

X-rays have become more and more important in the diagnosis and treatment of ailments, until now there is hardly a branch of medicine which does not find them useful. Our hospital has the services of Miss Sibyl E. Chambliss as Technician in this department.

Among those who were responsible for our fine x-ray equipment, we are happy to mention the late Mr. Louis Bamberger, New Jersey



State Federation of Colored Women's Clubs, Baptist Ministers' Conference, Ministerial Alliance, Women's Protective League, the Professional Staff of the Hospital, and Mrs. Mollie Crowley.

THE LABORATORY, too, is an indispensable department of the hospital. It is the Stop and Go Light in any hospital procedure. Our Laboratory performed 2,926 examinations during the year. The Pathologist, Dr. M. Hyman, and the Technician, Miss Chambliss, have rendered services to both in-patients and out-patients.

New equipment for the Laboratory includes an electric biological refrigerator and hot-air oven donated by the Victory Committee of the Oranges and Montclair of which Mrs. Sherwood Catlett is the Chairman. With the addition of this equipment, the Laboratory is now able to perform all major laboratory procedures.

NURSING: The Nursing Department, with Miss A. Butler as Supervisor and, at present, Mrs. Ann R. Cassell, has performed a most excellent job in rendering skillful and efficient care, although many times handicapped due to the shortage of graduate nurses. The services of the Red Cross Nurses' Aides and other Volunteer Nurses have aug-

mented our nursing service throughout the year, and many favorable comments have come from patients and from the Nursing Department on the fine type of work which has been performed by those volunteers.

DIETARY: The preparation of food at Community Hospital is regarded as an art, and a trained dietician is employed. The Dietary Department spends 25 per cent of our income, and therefore it is imperative to have someone who is trained to buy the best quality of food and to see that it is well prepared and that wasting of food is at a minimum.

This department, which served 44,674 meals during the year, is under the supervision of Mrs. R. Ann Whittle Keyes, Dietician. It has had many problems to face during the year with rationing and the high turnover of personnel, and the situation shows no hope of improvement. Although greatly handicapped, the department has been able to meet the needs of the patients and has maintained fine service with efficiency and thrift which deserve the utmost praise.

The year just past has laid heavy burdens on everyone in the hospital. We have had to learn how to make "bricks without straw." Hard decisions have had to be made, luxury services have had to be curtailed, but adequate service has been maintained at all times.

We express our deepest appreciation and gratitude for the helpful cooperation given by the various auxiliaries, guilds, and by the public at large for the fine way they have contributed toward the success of the hospital during the year.

Special recognition should be given to those who have contributed toward new equipment. They are as follows: The Middle Atlantic Conference of Congregational Christian Churches; Robert A. Johnson, M.D.; J. J. Williams, M.D.; Mrs. C. F. Pope; Lt. J. Austin; Emergency Civic Club; Mrs. George W. Whittle; Mrs. Irene Starks Blackmon; Mrs. Stella Scruggs; Baptist Ministers' Conference; Interdenominational Ministerial Alliance; Junior Auxiliary; Women's Auxiliary; Elizabeth Unit; and Health Unit.

Finally, may I express my personal appreciation and gratitude to our loyal co-workers, trustees, Medical Staff, the press and all others who so kindly have given their assistance to me in the conduct of my duties as Superintendent during the year. It is our hope and wish to see many accomplishments in 1944 which will enable the hospital to better serve this community and state.

JAMES H. LEWIS, Superintendent.



Left to right, standing: Dr. Roscoe Buckner, Dr. Hutchins F. Inge, Dr. A. A. Andrews, Dr. B. C. Isaac, Dr. C. O. Hilson, Dr. C. M. Jones, Dr. A. E. Cameron, Dr. J. O. Hill, Dr. A. W. Johnson, Dr. J. C. Carr, Dr. R. A. Johnson, Dr. R. J. Jenkins, Dr. C. M. Harris. Seated: Dr. J. J. Williams, Dr. E. M. McCarroll, Dr. E. P. Ghee, Dr. L. G. Brown, Dr. L. Miller, Dr. Wm. Brown.

The Medical Staff

L. G. Brown, M.D.	President
E. P. Ghee, M.D.	Vice-President
A. E. Bythewood, M.D.	Treasurer
R. V. Sims, M.D.	Secretary

SURGERY

E. P. Ghee, M.D., Director	D. O. Holmes, M.D., Assistant (Army)
C. M. Jones, M.D., Full Visiting	H. C. Irving, M.D., Assistant (Army)
A. E. Bythewood, M.D., Full Visiting	H. Inge, M.D., Assistant
R. A. Johnson, M.D., Assistant	R. W. H. Buckner, M.D., Assistant
A. D. Phillips, M.D., Assistant	Theodore Inge, M.D., Assistant
J. R. Massey, M.D., Assistant	J. P. Moore, M.D., Assistant
J. C. Carr, M.D., Assistant	

OBSTETRICS

R. M. Coleman, M.D., Chief (Army)	Hutchins Inge, M.D., Assistant
R. A. Johnson, M.D., Assistant	J. B. Marney, M.D., Assistant

EYE

William H. Brown, M.D., Chief	A. E. O. Lynch, M.D., Associate
-------------------------------	---------------------------------

EAR, NOSE, THROAT

C. M. Harris, M.D., Chief	R. V. Sims, M.D., Assistant
A. E. Cameron, M.D., Assistant	W. T. Darden, M.D., Assistant

UROLOGY

A. A. Phillips, M.D., Acting Head

ANESTHESIA

R. W. H. Buckner, M.D., Chief
Hutchins Ings, M.D., Assistant

R. J. Jenkins, M.D., Assistant
J. P. Moore, M.D., Assistant

DENTISTRY

James E. Lee, D.D.S.
James B. Parks, D.D.S.

Thomas Edwards, D.D.S. (Army)
E. B. Marrow, D.D.S. (Army)

MEDICINE

L. Greeley Brown, M.D., Director
J. O. Hill, M.D., Full Visiting
C. O. Hilton, M.D., Full Visiting
H. Branch, M.D., Full Visiting
J. J. Williams, M.D., Assistant
E. Mae McCarroll, M.D., Assistant

R. J. Jenkins, M.D., Assistant
B. C. Isaac, M.D., Assistant
Jesse Proctor, M.D., Assistant
A. W. Johnson, M.D., Assistant
J. F. Bacon, M.D., Assistant

PEDIATRICS

Jesse Proctor, M.D.

Lucille Miller, M.D.

CARDIOLOGY

W. H. Branch, M.D.

PSYCHIATRY

H. H. Davidson, M.D.

ROENTGENOLOGY

Charles F. Baker *
W. James Marquis, M.D., Acting

George D. Gamso, M.D. (Army)
J. J. Williams, M.D.

PATHOLOGY

Asher Yaguda, M.D. (Navy)

Malcolm Hyman, M.D., Acting

PHARMACY

J. J. Williams, M.D.

*Deceased.

Serving in the Military Forces

Major George Gamso
Captain Russell M. Coleman
Captain I. Kenneth Darby
Lieutenant Dwight Holmes
Lieutenant Commander Asher Yaguda
Lieutenant Ellen Robinson (A.N.C.)
Lieutenant Thomas Edwards
Lieutenant Ellsworth B. Marrow

Consulting Staff

SURGERY

E. Burke, M.D.
Harry Comando, M.D.
Max Danzla, M.D.
R. H. Dieffenbach, M.D.
E. Hawkes, M.D.
Peter Murray, M.D.
Charles Robbins, M.D.
Edward Sprague, M.D.
Louis Wright, M.D.
A. DeL. Maynard, M.D.

MEDICINE

Joseph Eckelson, M.D.

PSYCHIATRY

H. A. Davidson, M.D.

TUBERCULOSIS

Payton Anderson, M.D.

OBSTETRICS

C. A. Benson, M.D.
Lena Edwards, M.D.

EAR, NOSE AND THROAT

H. C. Barkhorn, M.D.
Nathan Zvaifler, M.D.
Paul Collins, M.D.

NEUROLOGY

C. C. Beling, M.D.

DENTISTRY AND ORAL SURGERY

James B. Davidson, D.D.S.

DERMATOLOGY

H. J. Wallhauser, M.D.

EYE AND EAR

Wells P. Eagleton, M.D.

ORTHOPEDICS

E. Kavanaugh, M.D.

PEDIATRICS

Leroy Minard, M.D.

BRONCHOSCOPY

W. H. Barnes, M.D.

OTO-LARYNGOLOGY

H. C. Barkhorn, M.D.

UROLOGY

C. R. O'Crowley, M.D.

Courtesy Staff

Raymond Anderson, M.D.
F. H. Brock, M.D.
Hayes Barnett, M.D.
M. E. Carpenter, M.D.
L. P. Chappelle, M.D.
A. M. Curtis, M.D.
Lester Graddick, M.D.
S. Galsrin, M.D.
F. Hargrave, M.D.
Maurice Howard, M.D.
S. W. Ebenfeld, M.D.
L. A. Hilton, M.D.
J. Francis Johnson, M.D.
J. A. Kenny, M.D.
Louis King, M.D.
A. A. Andrews, M.D.

A. Lynch, M.D.
L. Madison, M.D.
H. W. Mickey, M.D.
J. Parker, M.D.
Charles Polk, M.D.
E. A. Robinson, M.D.
F. F. Thompson, M.D.
David Morris, M.D.
E. Allen, M.D.
H. R. Scott, M.D.
J. E. Stuart, M.D.
L. T. Warren, M.D.
N. E. Smith, M.D.
Wm. Washington, M.D.
Thomas Bell, M.D.
C. T. Holt, M.D.

Annual Report of the President

We are inspired and encouraged by the splendid service rendered by the hospital during 1943, and we look forward with confidence to a greater Community Hospital of the future. There are hopeful indications of a growing spirit of cooperation on the part of churches, social and civic organizations, and the public in general. At no time since the hospital became a community institution has there been so much interest in our work, and so many contributing friends. We regard this as a healthy sign—a sign that the public now realizes the need for a hospital within the community.

We are greatly indebted to the Welfare Federation of Newark for the fine attitude that it has shown toward the hospital. Mr. H. D. Burrell, Executive Director, knowing the needs and struggles of our hospital has shown genuine interest in our work. We cannot but be sincerely grateful to him for such interest.

Our Superintendent, Mr. James H. Lewis, has proved himself to be a well trained hospital administrator, solving many intricate problems typical of hospital administration in these trying days. An indefatigable worker, he makes the patient the number ONE objective of the hospital and strives daily to that end. As a result, the patients who receive such attention are constantly making new friends for the hospital.

Two outstanding friends of the hospital were claimed by death during the year: Mr. Louis Bamberger, who donated an x-ray machine to the hospital, and Dr. Charles F. Baker, Recontgenologist, who gave freely of his service. These friends the hospital greatly misses.

As always, the Board of Trustees wishes to express its appreciation to all our loyal personnel not only for maintaining such a fine record, but for heightening its service in every phase of the work. For their loyalty and cooperation we thank the Medical Staff, Nurses' Aides, Women's Auxiliary, Junior Auxiliary, Elizabeth Unit, Emergency Civic Club, Health Unit, Community Hospital Guild, Middle Atlantic Conference of Congregational and Christian Churches, the press and the churches of Newark, and our many other friends who have contributed to the maintenance of the hospital.

The Board of Trustees realizes that a thirty-bed hospital is inadequate for the present and post-war needs of the community, and plans are being considered for a hundred and twenty-five-bed hospital. As we look forward to the future we realize that the demand for hospitalization will be greatly increased, and it is our hope that, with the full cooperation of the community, we shall be able to meet this demand.

REV. J. C. NELSON, President.

The Administrative Staff

ADMINISTRATOR

James H. Lewis, R.S.

SUPERVISOR OF NURSES

Ann R. Caspell, R.N.

BOOKKEEPER AND CASHIER

Ruby T. Murphy

RECEPTIONIST

Ada F. Harris

DIETICIAN

Ruby White Keyes

LABORATORY AND X-RAY TECHNICIAN

Schyl Chambliss

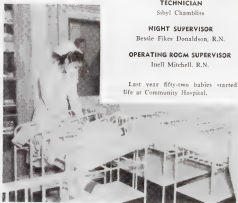
NIGHT SUPERVISOR

Bessie Fikes Donaldson, R.N.

OPERATING ROOM SUPERVISOR

Inell Mitchell, R.N.

Last year fifty-two babies started
life at Community Hospital.



Statistical Report

	1943	1942
Census at Beginning of Year	12	18
Patients Admitted During Year	379	383
Births	52	35
Stillbirths	7	1
Total Patients Treated	450	437
Patients Discharged	394	385
Patients on Hand Dec. 31, 1943	17	12
Total Deaths	39	40
Total Patients Treated	450	437
Normal Bed Capacity	30	30
Largest Census	30	27
Smallest Census	7	4
Average Daily Census	15	15
Average Days Stay Per Patient	12	14
Percent of Occupancy During Year	50%	52%
Cost Per Patient Day	\$5.73	\$5.84
Deaths Within 48 Hours	6	13
Major Operations	71	94
Minor Operations	104	113
Total Operations	175	167
Total Deaths	37	40
Institutional Deaths	26	27
Stillbirths	7	1
Maternal Deaths	0	0
Autopsies Performed	5	6
Percentage of Autopsies Performed	20%	22%
Surgical Operative Deaths	0	3
Surgical Non-Operative Deaths	5	4
Medical Deaths	34	33
Institutional Death Rate	5.47%	6.47%

Comparative Cash Receipts

For the Years Ending December 31, 1943-1942

	1943	1942
<i>Balance First of Period</i>	\$ 74.31	\$ 129.61
<i>Receipts</i>		
Accounts Receivable	\$15,411.20	\$ 6,756.94
Municipalities	10,501.32	15,747.42
Bureau Maternal Welfare	100.00	
Clinic Medicine	24.93	52.42
Clinic Fees	268.10	305.66
X-Ray Fees	497.00	192.50
Laboratory Fees	228.50	101.00
	\$27,031.05	\$23,155.94
 Welfare Federation	 \$ 4,585.34	 \$ 5,073.67
Donations	5,141.00	1,174.20
Memberships	1,580.78	875.50
	\$11,307.12	\$ 7,123.37
 Bad Debts Recovered	 \$ 167.13	 \$ 22.75
Miscellaneous Income	197.45	200.81
Refunds	95.72	349.80
Pledge Collections, Community Chest	58.00	14.55
Loan Payable		620.00
	\$ 518.30	\$ 587.91
 Total Receipts	 \$38,856.47	 \$31,487.22
 Total Receipts and Balance	 \$38,930.78	 \$31,616.83

and Disbursements

For the Years Ending December 31, 1943-1942

Disbursements

	1943	1942
Accounts Payable	\$16,684.30	\$14,117.10
Payroll	16,419.28	13,669.26
Dietary Provisions	671.13	400.00
General Expense	4,997.50	601.48
Equipment	—	152.66
Professional Fees	228.80	132.90
	\$39,001.01	\$31,073.75
Discount on Purchases	.87	—
	\$39,000.14	\$31,073.75
Mortgage Amortization	—	\$145.15
Interest on Mortgage Payable	—	268.72
Notes Payable	—	54.90
	—	\$ 468.77
Total Disbursements	\$39,000.14	\$31,542.52
<i>Cash Balances</i>		
Fidelity Union Trust Co.	\$ 119.36	\$ 24.31
Petty Cash	50.00	50.00
Total Balances	\$ 169.36	\$ 74.31
Total Disbursements and Balances	\$38,930.78	\$31,616.83

Women's Auxiliary

Mrs. Alferena Jackson.....	President
Mrs. Johnnie Lee Bailey.....	Vice-President
Mrs. Florence R. Jones.....	Recording Secretary
Mrs. Lillie B. Fowler.....	Financial Secretary
Mrs. Rebecca Greene.....	Treasurer
Mrs. Frances James.....	Chaplain

Mrs. Mildred Greene
 Mrs. Zenobia Winstead
 Mrs. Grace Goodwine
 Mrs. Hattie Brown
 Mrs. C. V. Becken
 Mrs. Marie Terry
 Mrs. Amanda Jones
 Mrs. Irene Rucker
 Mrs. Clara Ada Banks
 Mrs. Geneva Thorp
 Mrs. Hazel Bivins

Mrs. Connie White
 Mrs. Bertha E. Thompson
 Mrs. Florence E. Jones
 Mrs. Ricka
 Mrs. M. E. Shirley
 Mrs. Cooke
 Mrs. Irene Ingr
 Miss Hazel Solomon
 Miss Irene Morris
 Mrs. Verna Jackson

Community Hospital Guild

Mrs. Marie Keller.....	President
Mrs. Marion Jackson.....	Vice-President
Mrs. Violene Blake.....	Secretary
Mrs. Ellen Archila.....	Assistant Secretary
Mrs. Cornelia Simmons.....	Treasurer

Mrs. Minnie Bell
 Mrs. Theodosia Bryant
 Mrs. Helen Duncan
 Mrs. Helen Howe
 Mrs. Mirian Graham

Mrs. Grace James
 Mrs. J. C. Nelson
 Mrs. Dorothy Ross
 Mrs. Daisy Williams

Junior Auxiliary

Bernice Lott	President
Gladys Hargrave	Vice-President
Bernice Maxwell	Recording Secretary
Lola Jones	Corresponding Secretary
Bessie Fikes Donaldson	Treasurer
Hester Brent	Chaplain
Alma Bryant	Evelyn Inge
Beulah Brent	Christella Jones
Effie Brent	Bernice Irvin
Martha Brent	Viola Morris
Pauline Goldsborough	Gladys Marsh
Ophelia Goldsborough	Florice Rhodes
Eugenia Green	Doris Lewis
Miriam Graham	Myrtle Williams
Georgia Howard	Gladys White

Health Unit No. 1

Mrs. Smie McGriff	President
Mrs. Ilean Cooper	Vice-President
Mrs. Marie Rice	Secretary
Mrs. Louise Major	Treasurer
Mrs. Savannah Turk	Mrs. Mary Fair
Mrs. H. G. Baskerville	Mrs. Leila Manning
Mrs. Laura Shackelford	Mrs. Anna Crawford
Mrs. Zora Hill	Mrs. Ella Brown

Elizabeth Unit

Mrs. Mary Bluford.....	President
Miss Hester Holt.....	Vice-President
Mrs. Martha Davis.....	Treasurer
Mrs. Grace Jordan.....	Corresponding Secretary
Mrs. Bravell Nesbitt.....	Recording Secretary
Mrs. Nora Jones.....	Mr. Bravell Nesbitt
Mrs. Sarah Bell.....	Miss Marion Reid
Mrs. Ella Mae Harrington.....	Mrs. Martha Fisher
Mrs. M. Brown.....	Miss I. Collier
Miss H. Simmons.....	Miss V. McCarroll
Miss A. Lewis.....	Miss Mabel Whitening
Mr. Harry Hurd.....	

Emergency Civic Club

Mrs. Edna Dasher.....	President
Mrs. Lillian Edmund.....	Vice-President
Mrs. Melvie Williams.....	Secretary
Mrs. Blanche Crowder.....	Treasurer
Mrs. Isabelle Saul.....	Assistant Secretary
Mrs. Ada Mose.....	Business Manager
Mrs. Virginia Waddelston.....	Mrs. Lula Mae Jones
Mrs. Emma Carter.....	Mrs. Mary Beaswell
Mrs. Alberta Robinson.....	Mrs. Blanche Lincoln

FORM OF BEQUEST

I give and bequeath to the Trustees

of the Booker T. Washington

COMMUNITY HOSPITAL ASSOCIATION, INC.

the sum ofdollars

for the further development of the work

of the COMMUNITY HOSPITAL, Newark, N. J.

Signed

Date1944

The Community Hospital

132-134 West Kinney Street, Newark, 3, New Jersey